

United States Senate

WASHINGTON, DC 20510

December 19, 2025

The Honorable Kristi Noem
Secretary of Homeland Security
U.S. Department of Homeland Security
2707 Martin Luther King Jr. Ave SE
Washington, D.C. 20528

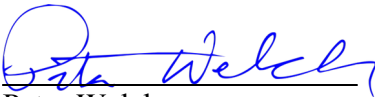
Dear Secretary Noem,

On December 11, 2025, two hours before it was set to begin, the White House cancelled the meeting of the Council to Assess the Federal Emergency Management Agency (FEMA), which was set to vote on releasing its findings.¹

On December 10, 2025, Senator Welch wrote you a letter² urging you to release the Council's complete findings, following reporting that you and your top advisor, Corey Lewandowski, had cut approximately 140 pages of the Council's 160-page draft report assessing potential FEMA reforms.³ The Council's draft report reflected nearly 13,000 public comments and a dozen meetings with communities across the country.⁴

We again request that you release the Council's complete report, including all conclusions and recommendations, by December 23, 2025, in order to inform productive bipartisan discussions about potential improvements to FEMA.

Sincerely,



Peter Welch
United States Senator



Chris Van Hollen
United States Senator

¹ See Gabe Cohen, *White House Officials Abruptly Postpone Final Meeting of Trump-Created FEMA Task Force*, CNN (Dec. 11, 2025), <https://www.cnn.com/2025/12/11/politics/white-house-postpone-fema-meeting>.

² See Brianna Sacks and Isaac Arnsdorf, *Noem at Odds with Trump-Appointed Panel Over Future of FEMA*, WASHINGTON POST (Nov. 19, 2025), <https://www.washingtonpost.com/politics/2025/11/19/noem-odds-withtrump-appointed-panel-over-future-fema/>.

³ See Letter from Senator Welch to U.S. Department of Homeland Security Secretary Kristi Noem (Dec. 10, 2025), <https://www.welch.senate.gov/wp-content/uploads/2025/12/20251012-Letter-to-Secretary-Noem-on-FEMA-Council-Report.pdf>.

⁴ See Maxine Joselow and Scott Dance, *Trump Wanted to Abolish FEMA. His Own Advisers Disagree*, NEW YORK TIMES (Nov. 19, 2025), <https://www.nytimes.com/2025/11/19/climate/fema-review-council-reporttrump.html?smid=nytcore-ios-share>.